

**JOINT MEETING OF THE BOARD OF COMMISSIONERS OF THE
NORTH BROWARD HOSPITAL DISTRICT
AND SOUTH BROWARD HOSPITAL DISTRICT**

5:00 p.m., Monday, November 7, 2022

The Joint Board Meeting of the North Broward Hospital District (NBHD) and South Broward Hospital District (SBHD) was held at the Memorial Regional Hospital Conference Center, 3501 Johnson Street Hollywood, Florida 33021.

1. NOTICE OF MEETING

The public is advised that the Board of Commissioners of the North Broward Hospital District (NBHD) and the Board of Commissioners of the South Broward Hospital District (SBHD) shall conduct a joint meeting regarding matters of general public interest.

Mr. Frank Rainer, Senior Vice President and General Counsel for Memorial Healthcare System, confirmed, and provided his certification as General Counsel, that all public notice and open meeting (Sunshine) legal requirements had been complied with for this meeting. Ms. Linda Epstein, General Counsel for Broward Health, confirmed the same for Broward Health.

Notice and Agenda, titled EXHIBIT I and EXHIBIT II, are attached to the official meeting book archived at the Board of Commissioners' Office. Supporting documents, if applicable, are attached to these minutes, titled EXHIBIT III. Exhibits are presented for consideration of the Board.

2. CALL TO ORDER

There being a quorum present, the meeting was called to order by Chair Brad Friedman for the South Broward Hospital District, followed by Chair Stacy Angier for the North Broward Hospital District at 5:23 p.m.

*Chair Angier led the Pledge of Allegiance.

3. ROLL CALL - SOUTH BROWARD HOSPITAL DISTRICT

Present:

Commissioner Laura Raybin Miller
Commissioner Dr. Luis Orta
Commissioner Douglas Harrison
Brad Friedman, Chairman

Not Present:

Commissioner Jose Basulto
Commissioner Steven Harvey
Commissioner Elizabeth Justen, Vice Chairman

4. ROLL CALL – NORTH BROWARD HOSPITAL DISTRICT

Present:

Commissioner Levi G. Williams, Jr.
Commissioner Jonathan K. Hage
Commissioner Ray T. Berry
Commissioner Nancy W. Stamper
Commissioner Paul C. Tanner, Secretary / Treasurer
Commissioner Christopher J. Pernicano, Vice Chair
Commissioner Stacy L. Angier, Chair

5. PUBLIC COMMENTS

N/A.

6. REQUEST APPROVAL OF THE SPECIAL MEETING MINUTES HELD ON JUNE 27, 2022, FOR THE SOUTH BROWARD HOSPITAL DISTRICT

The Board of Commissioners of the *South Broward Hospital District* approved the Special Meeting Minutes held on June 27, 2022, for the South Broward Hospital District.

Motion *carried* unanimously, 4/0.

Note: The Board of Commissioners of the North Broward Hospital District re-affirmed approval of the Special Meeting Minutes held on June 27, 2022, that were previously approved at the July 27, 2022, Regular Board Meeting.

7. UPDATE REGARDING COMMUNITY COLLABORATION WORK STREAMS

(Presenters – Alan Whaley, Executive Vice President (EVP) / Chief Operating Officer (COO), NBHD, Nina Beauchesne, Executive Vice President (EVP) and Chief Transformation Officer (CTO), SBHD)

Ms. Nina Beauchesne, EVP/Chief Transformation Officer, SBHD, reported the following updates:

- SBHD EVP/CTO and NBHD COO meet weekly to monitor progress and determine possible future projects.
- SBHD and NBHD Executive Leadership meets monthly to ensure communication with goal of enhancing both organizations' impact in the Broward County Community and beyond
- Five workstreams established for SBHD/NBHD Partnership with ongoing progress

Mr. Whaley and Ms. Beauchesne, provided updates on the following SBHD/NBHD Partnership workgroups including District Team Leads and Team Members:

IT Workgroup:

- Ongoing recruitment of a full-time BH CIO is underway with external recruitment firm. Several candidates going through interview process

- Meanwhile, MHS Digital Leadership providing day-to-day IT executive oversight
- MHS Digital Leadership contracted through end of November 2022, with an addendum in progress until May 2023
- MHS and BH to begin a process and engage a third party to facilitate and project manage next steps of an IT and other shared services arrangement
- Cerner and Epic provided demonstrations to BH executives, physicians and staff on July 12th and 14th, respectively
- MHS IT Leadership provided overall IT recommendations/gap analysis from 90-day assessment to BH Executive Team
- Impact Advisors presented final EHR cost options in August
- Vendor Selection Process underway by BH with anticipated responses by early December
- Bids from consulting firms in process for Implementation Planning (Phase 0)
- Implementation of EHR options for BH anticipated to start by mid-2023 with a planned activation in 2025
- Many IT projects (e.g., ERP Infor, security, wireless, Citrix, etc.) are moving forward and overall FTE recruitment process underway

Specialty Services Collaboration - Pediatric Services:

Ms. Caitlin Stella, SBHD Executive Lead and Ms. Heather Havericak, NBHD Executive Lead, were invited up to the podium to provide an overview of pediatric service goals. Both Leads confirmed a collaborated vision in creating one-system of excellence, providing care for all children of Broward County with access to specialists between both systems.

- Clinical Service Collaboration
 - Final affiliation agreement executed/signed
 - Joint meetings have kicked off for key operational areas including quality/safety, patient experience, child life/patient family centered care and business development
 - JDCH & BH are drafting quality/safety and patient experience dashboards as well as joint marketing agreement
 - Continuing to participate in space planning meetings for free-standing ED in City of Sunrise
 - Met with City of Sunrise leadership on October 5, 2022, and will continue to do so as needed

- Preparations for joint clinical/physician leadership visioning meeting in progress including focus groups/surveys; Scheduled for November 18, 2022
- ECMO-specific protocols/coverage/draft agreement in progress; Weekly work group in progress
- Continued progress with various specialties based on clinical needs (Behavioral Health, Physical Medicine and Rehabilitation)
- Physician Privileging/Credentialing
 - ECMO-related privileging submitted to BHMC by JDCH; one physician complete and two still in process
 - Teams held site visits at JDCH, BHMC and BH Coral Springs as well as Children's Diagnostic and Treatment Center
- Donor relations meeting with Salah Foundation completed August 9, 2022

Specialty Services Collaboration - Adult Services:

- Adult Services Collaboration
 - Bi-Monthly meetings scheduled with kick-off meeting held on July 13, 2022
 - Letter of Intent (LOI) developed between the parties regarding collaboration for adult services
 - Focus on heart failure services and collaboration between teams for advanced heart failure
 - BH Imperial Point interested in Short Stay Unit (SSU) concept and visited Memorial Regional Hospital to discuss protocols and operational aspects
- ECMO / eCPR
 - Broward Health invited to ongoing ECMO / eCPR drills at Memorial Regional Hospital

Sunrise Facility Workgroup:

- Broward Health will capitalize, own and license the facility
- The initial phase will include a Freestanding Adult and Pediatric Emergency Department (FSED)
- In addition to the FSED, initial construction may include shell space for possible future services
- Broward Health will manage and operate the Adult ER

- Memorial will manage and operate the Pediatric ER under the Joe DiMaggio Children's Hospital, although the pediatric ER will not be separately licensed from the Adult ER
- Both planning teams compared assumptions and forecasting methodologies to develop the best statistical projections available
- Officially submitted a planning and zoning package to the Development Review Committee (DRC) at the City of Sunrise on October 12, 2022. All comments received are addressable and the team is preparing a resubmission within 30-45 days
- The project team completed the schematic design phase and anticipate the commencement of construction documents on or before Q1 of 2023
- The Sunrise Project Executive Committee met with the City Manager for recent update on October 5, 2022, to discuss project intent, relationship between BH and MHS, EMS, and community impact
- BH attended, sponsored and spoke at the City of Sunrise Chamber of Commerce luncheon to review the project for that audience
- Additional outreach zoom event schedule for November 9, 2022 with the neighboring community

Corporate Services Synergy Workgroup:

- Medicaid Payment Models
 - Collaboration on revised DSH redistribution for both MHS and BH
 - Reviewing Directed Payment Program for possible enhancements
- Group Medicare Wage Index enhancements completed
- 340B Optimization – assured full eligibility for all outpatient sites; reviewing contracted pharmacies and ineligible claims for additional opportunities
- TPN (IV nutrition) – service collaboration under review; awaiting fair market value pricing study
- Exploring Home infusion Collaboration – ROI in process to replace BH outside service with MHS
- Reviewing joint Supply Chain RFP opportunities
- Collaborated on COVID-19 FEMA claim
- BH employed physicians joining MHS owned Broward Guardian Medicare ACO effective January 1, 2023

MINUTES

- MHS and BH worked together to renew HRSA Homeless grant effective January 2023

In regard to his new role, Mr. Whaley thanked Ms. Beauchesne for bringing him up to speed regarding joint collaborations.

8. CLOSING COMMENTS

Closing comments were given by the following of the *South Broward Hospital District*:

Chair Friedman invited Scott Wester, President, Chief Executive Officer, South Broward Hospital District, to the podium who commended the working relationship between the SBHD and the NBHD.

Closing comments were followed by the remaining Board members of the South District:

Commissioner Laura Raybin Miller
Commissioner Dr. Luis Orta
Commissioner Douglas Harrison
Brad Friedman, Chairman

In regard to future meetings, Chair Friedman confirmed that Quarterly meetings would continue between the Districts.

Closing comments were given by the following of the *North Broward Hospital District*:

Chair Angier invited Shane Strum, President, Chief Executive Officer, North Broward Hospital District, to the podium who shared the excitement of collaboration to serve the community.

Closing comments were followed by the remaining Board members of the North District:

Commissioner Jonathan K. Hage
Commissioner Ray T. Berry
Commissioner Nancy W. Stamper
Commissioner Paul C. Tanner, Secretary / Treasurer
Commissioner Christopher J. Pernicano, Vice Chair

9. ADJOURNMENT

There being no further business on the agenda, the meeting was adjourned at 6:49 p.m.

Respectfully submitted,
Commissioner Paul C. Tanner, Secretary/Treasurer