

**JOINT MEETING OF THE BOARD OF COMMISSIONERS OF THE  
NORTH BROWARD HOSPITAL DISTRICT  
AND SOUTH BROWARD HOSPITAL DISTRICT**

**5:00 p.m., Monday, June 27, 2022**

The Joint Board Meeting of the North Broward Hospital District (NBHD) and South Broward Hospital District (SBHD) was held on June 27, 2022, at the Broward Health Corporate Spectrum Location, 1700 NW 49<sup>th</sup> Street, Suite 150, Fort Lauderdale, Florida 33309.

**1. NOTICE**

The public is advised that the Board of Commissioners of the North Broward Hospital District (NBHD) and the Board of Commissioners of the South Broward Hospital District (SBHD) shall conduct a joint meeting regarding matters of general public interest.

Notice and Agenda, titled EXHIBIT I and EXHIBIT II, are attached to the official meeting book archived at the Board of Commissioners' Office. Supporting documents, if applicable, are attached to these minutes, titled EXHIBIT III. Exhibits are presented for consideration of the Board.

**2. CALL TO ORDER**

There being a quorum present for both the North Broward Hospital District (NBHD) and the Board of Commissioners of the South Broward Hospital District (SBHD), the meeting was called to order by Chair Angier for the North Broward Hospital District at 5:10 p.m.

Chair Angier led the Pledge of Allegiance.

**3. ROLL CALL – NORTH BROWARD HOSPITAL DISTRICT**

Chair Angier requested that rather than doing roll call, the North Broward Hospital District Board members introduce themselves, followed by the South Broward Hospital District board members.

The following Board Members introduced themselves:

***North Broward Hospital District***

***Present:***

Commissioner Paul C. Tanner  
Commissioner Levi G. Williams, Jr.  
Commissioner Ray T. Berry  
Commissioner Nancy W. Stamper  
Commissioner Stacy L. Angier, Chair

***Not Present:***

Commissioner Jonathan K. Hage  
Commissioner Christopher J. Pernicano, Secretary / Treasurer

## **4. ROLL CALL – SOUTH BROWARD HOSPITAL DISTRICT**

Chair Harrison yielded the floor and stated that the General Counsel for Memorial Healthcare System, confirmed, and provided his certification that the meeting had been duly noticed.

The following Board Members introduced themselves:

### ***South Broward Hospital District***

*Present:*

Commissioner Brad Friedman  
Commissioner Steven Harvey  
Commissioner Laura Raybin Miller  
Commissioner Elizabeth Justen, Secretary Treasurer  
Commissioner Douglas Harrison, Chairman

*Not Present:*

Commissioner Jose Basulto  
Commissioner Dr. Luis Orta, Vice Chairman

## **5. PUBLIC COMMENTS**

Chair Angier opened the floor for public comments, in which there were none.

## **6. SBHD APPROVAL OF MINUTES**

- 6.1. Request approval of the special meeting minutes held on March 28, 2022 for the South Broward Hospital District

**MOTION** It was *moved* by Commissioner Justen, *seconded* by Commissioner Harvey, that:

The Board of Commissioners of the ***South Broward Hospital District*** approve Special Meeting Minutes held on March 28, 2022, for the South Broward Hospital District.

Motion *carried* unanimously, 5/0.

## **7. UPDATE ON JOINT COLLABORATIONS (Presenters - Ken Hetlage, Interim Chief Operating Officer, NBHD, Nina Beauchesne, Executive Vice President and Chief Transformation Officer, SBHD)**

Ms. Nina Beauchesne, EVP/Chief Transformation Officer, SBHD stated that as a follow-up to the initial March 28, 2022, Joint Board meeting, wherein it was approved that SBHD and NBHD establish workgroups. Ms. Beauchesne reviewed the following SBHD/NBHD Partnership workgroups including District Team Leads and Team Members:

- IT Workgroup
- Specialty Services Collaboration
  - o Pediatric Services
  - o Adult Services
- Sunrise Facility Workgroup

- Corporate Services Synergy

Mr. Ken Hetlage, Interim Chief Operating Officer and Ms. Beauchesne provided the following workgroup overviews:

### **IT Workgroup:**

- Ongoing recruitment of a full-time Broward Health Chief Information Officer was underway with an external recruitment firm, in which several candidates were being interviewed
- Cerner and Epic to provide high-level demonstrations to Broward Health executives, physicians, and staff on July 12th and 14th, respectively
- Impact Advisors/MHS to present final cost options of Cerner and Epic on July 20th at a Special IT Board Workshop
- MHS IT Leadership to provide overall IT recommendations/gap analysis from 90-day Assessment on July 20th at a Special IT Board Workshop
- Initial meeting took place in May with MHS and BH Executives to discuss long-term IT organizational setup for ongoing collaboration, next steps to be determined

### **Specialty Services Collaboration - Pediatric Services:**

- Clinical Service Collaboration
  - o Continued progress with various specialties (new - Behavioral Health)
  - o ECMO-specific protocols/coverage/draft agreement – in progress
  - o Overall service collaboration - draft agreement under review by Legal
- Physician Privileging/Credentialing
  - o In progress as needed based on clinical collaborations
  - o Physical Medicine & Rehabilitation (PM&R) leadership from Joe DiMaggio Children's Hospital fully credentialed
  - o Streamlining process between institutions
- Site Visits
  - o Completed at Salah Children's Hospital main campus & Children's Diagnostic & Treatment Center
  - o Future – BH Coral Springs
- 6/8/22 - Joint presentation at Sunrise Town Hall re: Free-Standing ED

## **Specialty Services Collaboration - Adult Services:**

- ECMO / Heart Failure Collaboration
  - o Draft Collaborative Agreement – under review by Legal
  - o NBHD invited to attend monthly ECMO / eCPR drill and multidisciplinary rounds
  - o NBHD expressed interest in Heart Failure Physician Services provided by SBHD
    - Discussion regarding virtual consults underway, with potential for in-person consultations at a later date once Advanced Heart Failure (AHF) staffing permits

## **Sunrise Facility Workgroup:**

- Broward Health will capitalize, own and license the facility
- The initial phase will include a Freestanding Adult and Pediatric Emergency Department (FSED)
- In addition to the FSED, initial construction may include shell space for possible future services
- Broward Health will manage and operate the Adult ER
- Memorial will manage and operate the Pediatric ER under the Joe DiMaggio Children's Hospital, although the pediatric ER will not be separately licensed from the Adult ER
- Both Facilities and Construction teams meeting to review and address zoning, design and construction
- Both Planning teams comparing assumptions and forecasting methodologies to develop the best statistical projections available
- Town Hall meetings in Sunrise to discuss emergency care project underway

## **Corporate Services Synergy Workgroup:**

- TPN (IV Nutrition) Service collaboration considered
- Collaboration on COVID-19 FEMA Claim
- Collaboration regarding Medicaid Payment Models
- 340B Optimization – kick-off meeting held
- BH considering employed physicians joining Broward Guardian Medicare ACO
- Working together to renew HRSA Homeless Grant

Chair Angier requested an overview of the Sunrise Project Renderings presented at the Town Hall and on display at this Special Joint Board Meeting. Mr. Hetlage invited David J. Clark, SVP, Operations, NBHD to provide details of the said Sunrise Project renderings.

## **8. CLOSING COMMENTS**

Chair Angier reminded of the Board's desire to meet on a quarterly basis, however, in light of the September tax hearings and several slated board meetings, the respective Liaisons would coordinate the next meeting.

# MINUTES

Closing comments were given by the following:

- Mr. Aurelio Fernandez, President and Chief Executive Officer of Memorial Healthcare System; and
- The SBHD Commissioners.
- Mr. Shane Strum, President and Chief Executive Officer of Broward Health; and
- The NBHD Commissioners.

Chair Angier yield floor to Chair Harrison who requested a motion for a correction of SBHD Agenda to reflect proper date of June 27, 2022.

Motion confirmed by aye vote:

Commissioner Brad Friedman  
Commissioner Steven Harvey  
Commissioner Laura Raybin Miller  
Commissioner Elizabeth Justen, Secretary Treasurer  
Commissioner Douglas Harrison, Chairman

Motion *carried* 5/0.

## **9. ADJOURNMENT**

There being no further business on the agenda, the NBHD meeting was adjourned at 6:06 p.m.

There being no further business on the agenda, the SBHD meeting was adjourned at 6:07 p.m.

Respectfully submitted,  
Commissioner Christopher J. Pernicano, Secretary/Treasurer